Item 11A

Exhibit 4: Operating Costs for JAC Compared to Other Similar Sized, Western Transit Agencies

	J	AC	Klamath	Falls, OR	Log	an, UT	Casp	er, WY	South Lak	e Tahoe, NV	Elko, NV	Billing	ls, MT	Heler	na, MT	Nam	pa, ID	Nationa	al (2021)
FFY 2022 Operating Costs	Fixed	Paratransit	Fixed	Paratransit	Fixed	Paratransit	Fixed	Paratransit	Fixed	Paratransit	Paratransit	Fixed	Paratransit	Fixed	Paratransit	Fixed	Paratransit	Fixed	Paratransit
Operating Cost per Unlinked Passenger Trip	\$ 10.00	\$ 32.54	\$ 18.26	\$ 50.00	\$ 8.31	\$ 35.57	\$ 8.44	\$ 40.30	\$ 15.09	\$ 114.07	\$ 32.94	\$ 16.66	\$ 45.02	\$ 44.54	\$ 45.50	\$ 29.40	\$ 46.09	\$ 10.36	\$ 64.03
Operating Cost per Vehicle Revenue Mile	\$ 9.20	\$ 8.71	\$ 10.55	\$ 8.06	\$ 6.84	\$ 7.31	\$ 5.01	\$ 6.41	\$ 17.18	\$ 17.32	\$ 6.05	\$ 7.38	\$ 10.75	\$ 5.87	\$ 10.55	\$ 4.54	\$ 8.33	NA	NA
Operating Cost per Vehicle Revenue Hour	\$ 108.19	\$ 79.63	\$ 141.65	\$ 79.99	\$ 110.71	\$ 88.18	\$ 60.89	\$ 84.09	\$ 208.53	\$ 208.30	\$ 84.73	\$ 106.51	\$ 140.63	\$ 81.33	\$ 99.15	\$ 92.92	\$ 136.70	\$ 160.33	\$ 101.30
Annual Passengers	145,233	14,473	164,200	10,200	942,300	24,850	227,270	202,100	692,230	45,100	26,980	1,217,460	198,300	26,500	6,800	55,500	35,310	2,234 M	63 M

Exhibit 5 – Ridership Trends and Destinations

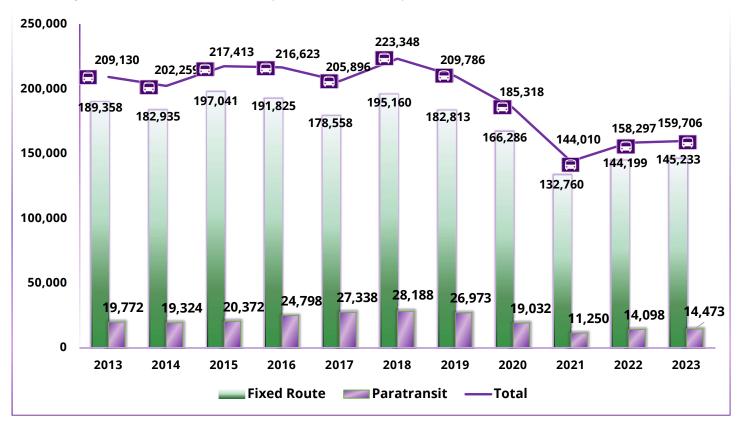
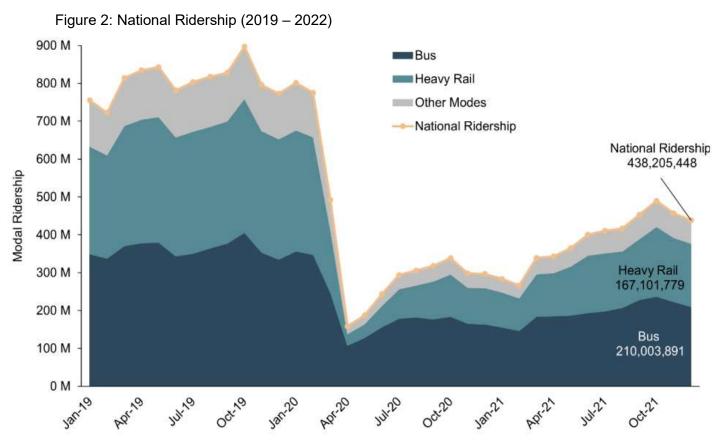


Figure 1: JAC Annual Ridership (FY 2016 – FY 2023)

In March 2020, JAC fixed-route provided 12,874 passenger trips as compared to 9,412 Trips in April 2020, a decrease of 27%. This compared to the National Average which saw a decrease in Bus Transit Ridership of 81% over that same period as shown in Figure 2. Traffic volumes in Carson City during this same period reported a decrease of 38% per NDOT TRINA data. This combination of data indicates that JAC provides an essential service and continued to be used during the pandemic.





The following figures represent ridership statistics for neighboring transit agencies. Figure 3: RTC Southern Nevada Ridership

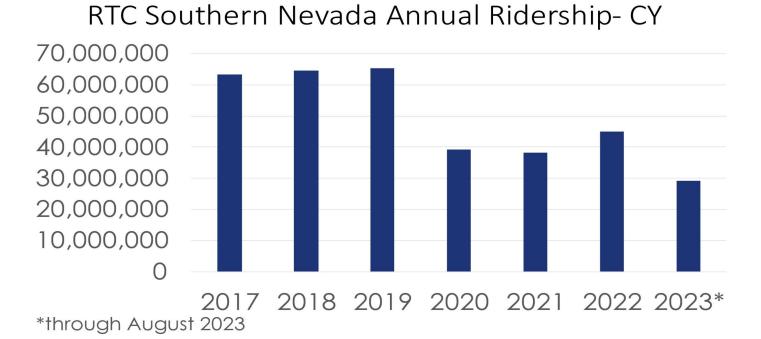
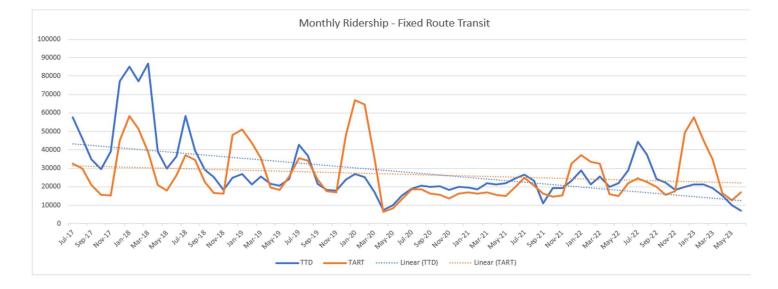
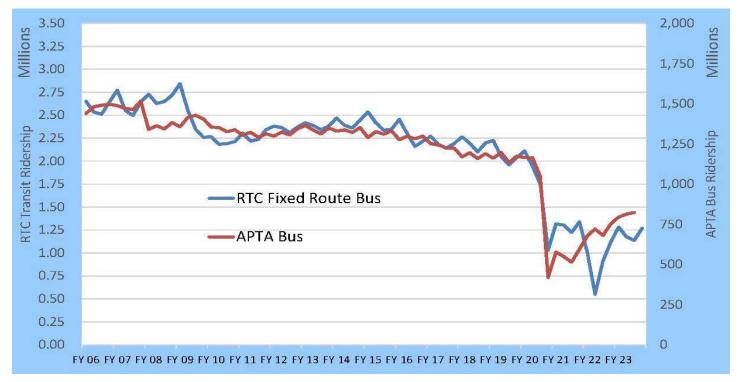


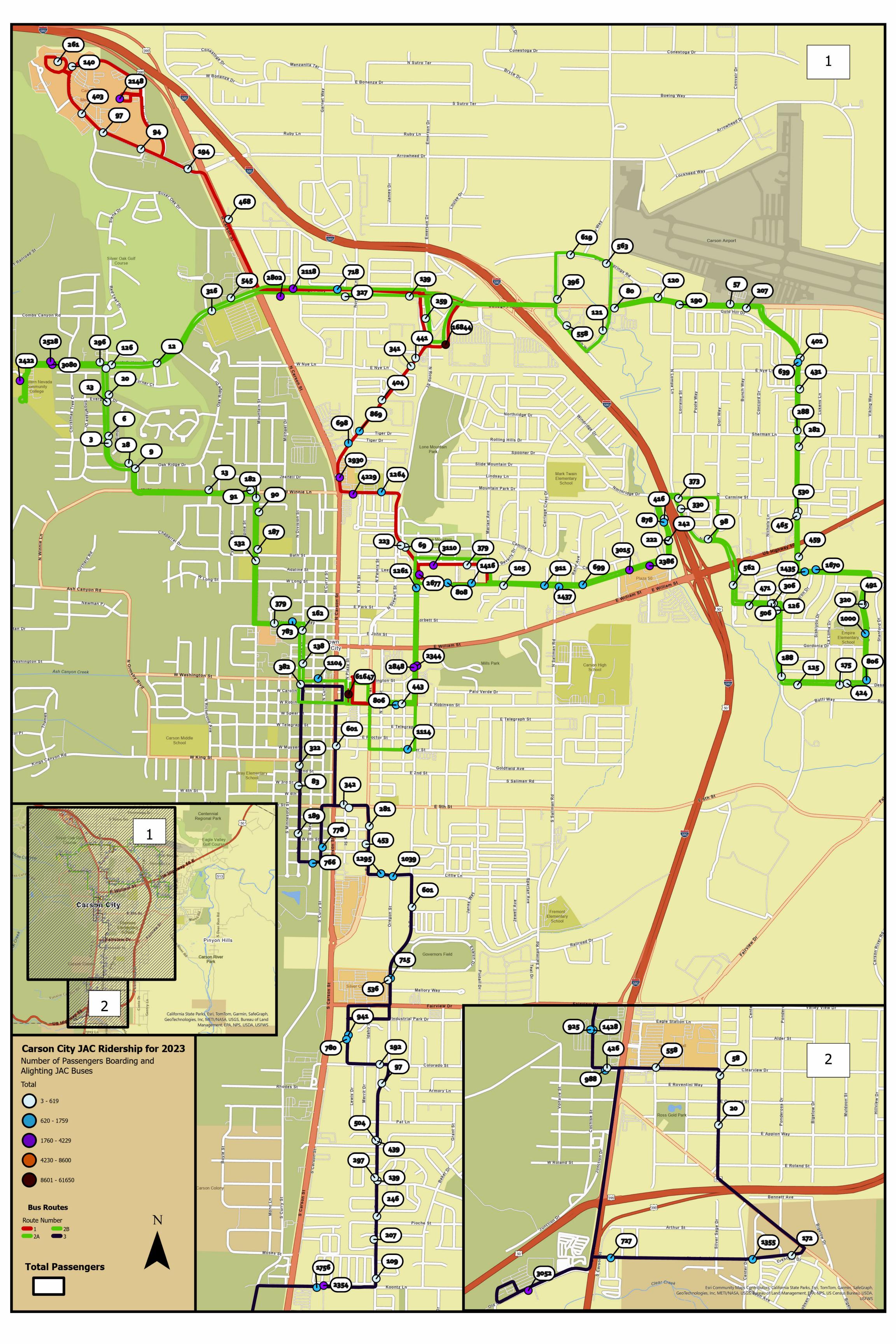
Figure 4: TRPA Transit Annual Ridership (TART and TTD)

TRPA Transit Ridership - FY









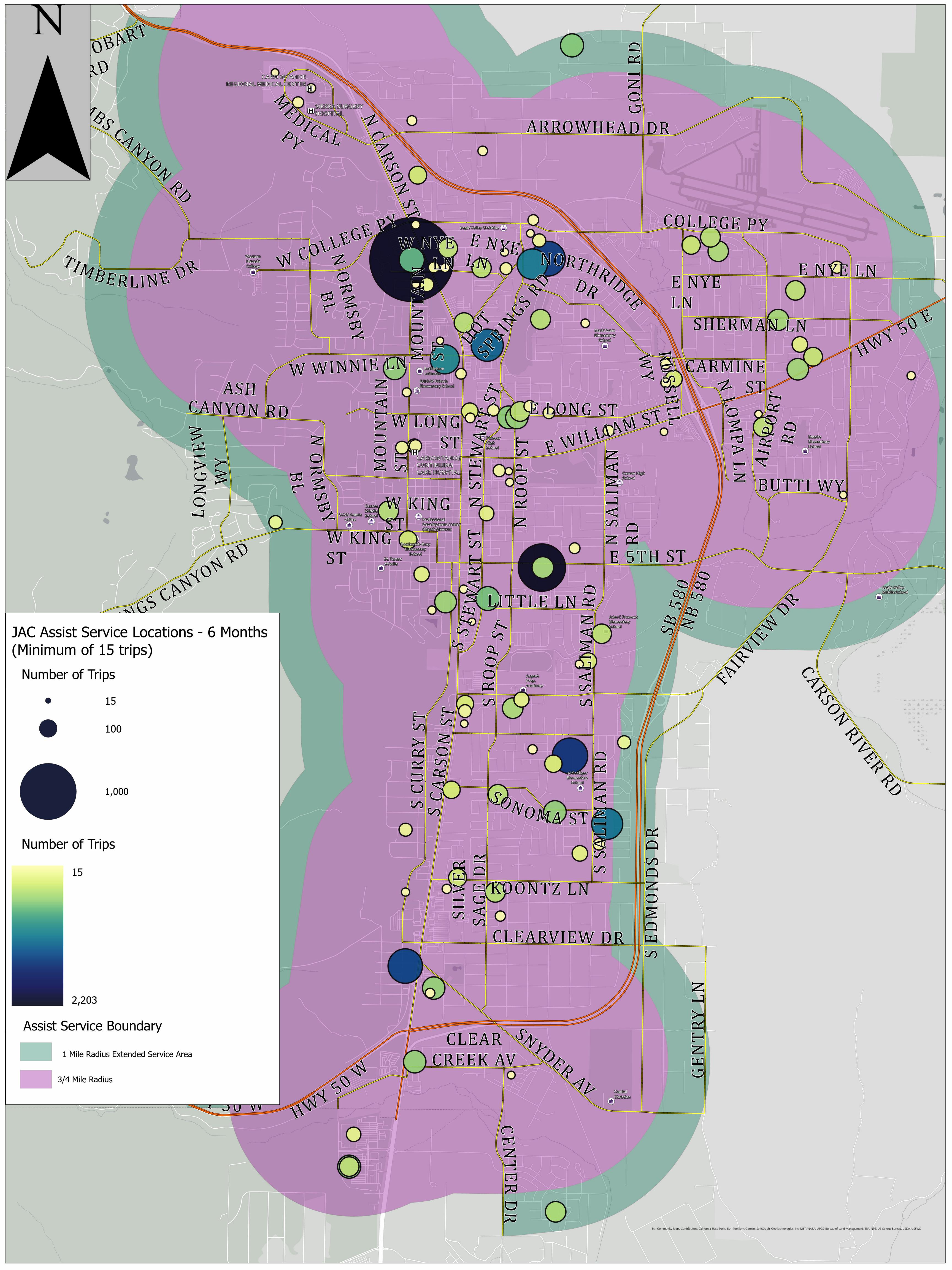


Exhibit 6 - JAC 5-Year Fiscal Projection FY 25-29

The following pages outline the 5-year budget projects for JAC. These are estimates based on past fiscal year actual amounts and known/existing contract amounts.

Budget Assumption Notes:

1) The General Fund Transfer for FY 2024 is \$629,800. No change to the General fund transfer is planned for FY 2025.

2) An annual escalation rate of 1.4% is applied to all operating expenses and maintenance expenses. Operating expenses include fuel, software, salaries, utilities, and intergovernmental funds. Maintenance expenses include fleet maintenance and labor.

3) The operating contract is a fixed not to exceed amount through FY 2028.

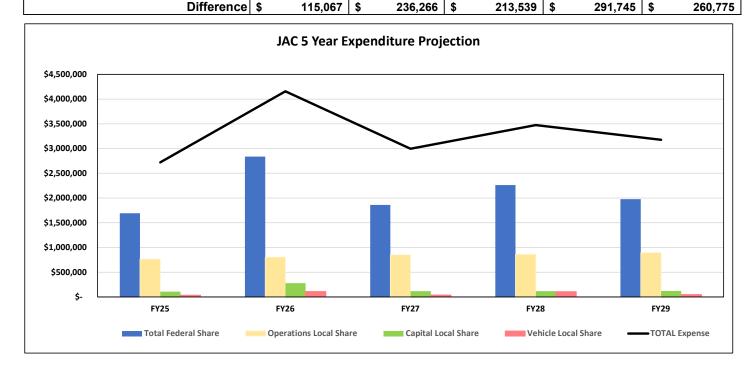
4) Amounts and years for vehicle purchases are in accordance with the approved TAM Plan.

5) Capital Projects includes sidewalk improvements with match from Redevelopment. It also includes ADA compliance for minor route adjustments and sign replacements.

6) JAC plans to draw down the undesignated account annually. The estimated amount of undesignated at the end of FY 2024 is \$903,100.

JAC 5-Year Fiscal Projection FY 25-29

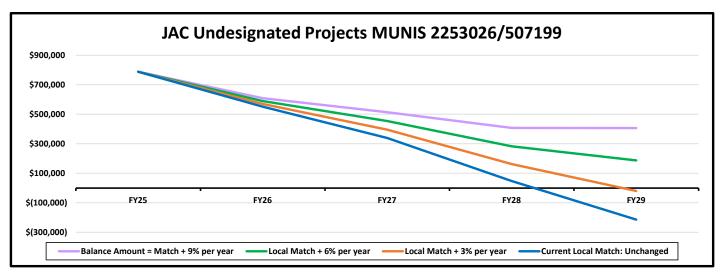
Operating @ 50% Match		FY25	FY26		FY27		FY28		FY29
TOTAL Operating Costs	\$	1,935,065.59	\$ 2,030,656.81	\$	2,146,050.73	\$	2,166,586.54	\$	2,254,577.38
Federal	\$	1,051,187.47	\$ 1,099,748.78	\$	1,165,402.66	\$	1,177,028.91	\$	1,223,552.99
Local	\$	765,221.11	\$ 802,251.03	\$	851,991.07	\$	860,900.62	\$	892,367.39
Vehicles @ 85/15% Match		FY25	FY26		FY27		FY28		FY29
TOTAL	\$	250,000.00	\$ 730,000.00	\$	270,000.00	\$	720,000.00	\$	325,000.00
Federal	\$	212,500.00	\$ 620,500.00	\$	229,500.00	\$	612,000.00	\$	276,250.00
Local	\$	37,500.00	\$ 109,500.00	\$	40,500.00	\$	108,000.00	\$	48,750.00
Capital Expenses @ 80/20% Match		FY25	FY26		FY27		FY28		FY29
TOTAL	\$	535,731.00	\$ 1,396,574.86	\$	579,237.85	\$	588,222.61	\$	597,287.06
Federal	\$	428,584.80	\$ 1,117,259.89	\$	463,390.28	\$	470,578.09	\$	477,829.65
Local	\$	107,146.20	\$ 279,314.97	\$	115,847.57	\$	117,644.52	\$	119,457.41
	-			-					
Total Expense	\$	2,720,797	\$ 4,157,232	\$	2,995,289	\$	3,474,809	\$	3,176,864
Federal & Local (match) Share		FY25	FY26		FY27		FY28		FY29
Federal Share	\$	1,692,272	\$ 2,837,509	\$	1,858,293	\$	2,259,607	\$	1,977,633
Fare Revenue	\$	118,657	\$ 128,657	\$	128,657	\$	128,657	\$	138,657
Local Share Operations	\$	765,221	\$ 802,251	\$	851,991	\$	860,901	\$	892,367
Local Share Vehicles	\$	37,500	\$ 109,500	\$	40,500	\$	108,000	\$	48,750
Local Share Capital Items	\$	107,146	\$ 279,315	\$	115,848	\$	117,645	\$	119,457
TOTAL Local Share Subtotal	\$	909,867	\$ 1,191,066	\$	1,008,339	\$	1,086,545	\$	1,060,575
Existing Available Local Match		794,800	954,800		794,800	İ	794,800	İ	799,800
Difference	\$	115,067	\$ 236,266	\$	213,539	\$	291,745	\$	260,775



JAC 5-Year Fiscal Projection FY 25-29

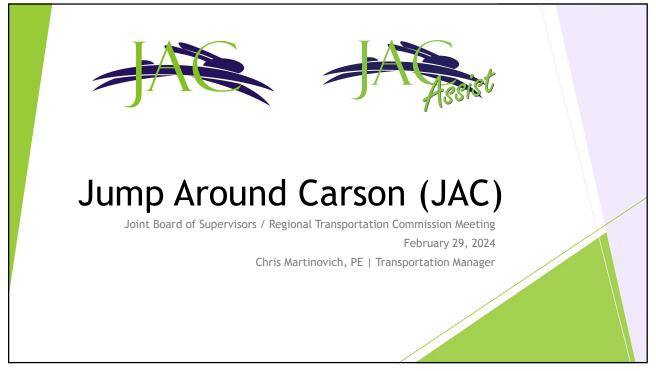
Local Match	FY25	FY26	FY27	FY28	FY29
Needed Local Match	909,867	1,191,066	1,008,339	1,086,545	1,060,575
Current General Fund Allocation	629,800	629,800	629,800	629,800	629,800
Other Match Sources	165,000	325,000	165,000	165,000	170,000
Total Existing Available Local Match	794,800	954,800	794,800	794,800	799,800
Difference	115,067	236,266	213,539	291,745	260,775
Local Match + 1% per year	794,800	961,098	807,459	813,884	825,372
Local Match + 3% per year	794,800	973,694	833,155	853,199	878,845
Local Match + 6% per year	794,800	992,588	872,643	915,102	965,108
Balance Amount = Match + 9% per year	794,800	1,011,482	913,265	980,609	1,059,830

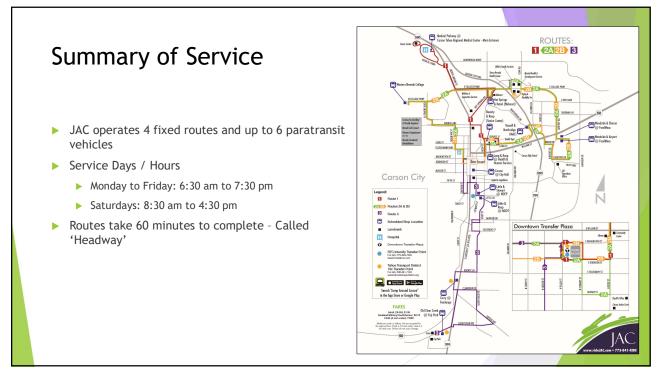
JAC Undesignated Projects Account. Estm.					
Starting Balance in FY25 = \$903,100	FY25	FY26	FY27	FY28	FY29
Current Local Match: Unchanged	\$ 788,033	\$ 551,767	\$ 338,228	\$ 46,483	\$ (214,292)
Local Match + 1% per year	\$ 788,033	\$ 558,065	\$ 357,185	\$ 84,523	\$ (150,679)
Local Match + 3% per year	\$ 788,033	\$ 570,661	\$ 395,477	\$ 162,131	\$ (19,598)
Local Match + 6% per year	\$ 788,033	\$ 589,555	\$ 453,859	\$ 282,416	\$ 186,949
Balance Amount = Match + 9% per year	\$ 788,033	\$ 608,449	\$ 513,375	\$ 407,440	\$ 406,694



Fiscal Year	2016	2017	2018	2019	2020	2021	2022	2023	2024
Total General Fund (GF)									
Revenue	69,304,095	72,315,273	76,605,675	80,963,674	85,505,703	95,146,394	97,725,317	103,536,361	114,432,465
GF Change (%)	3.98%	4.34%	5.93%	5.69%	5.61%	11.27%	2.71%	5.95%	10.52%
GF Allocated to JAC	400,000	400,000	400,000	400,000	466,300	466,300	66,300	504,800	629,800
JAC as a % of the GF	0.577%	0.553%	0.522%	0.494%	0.545%	0.490%	0.068%	0.488%	0.550%

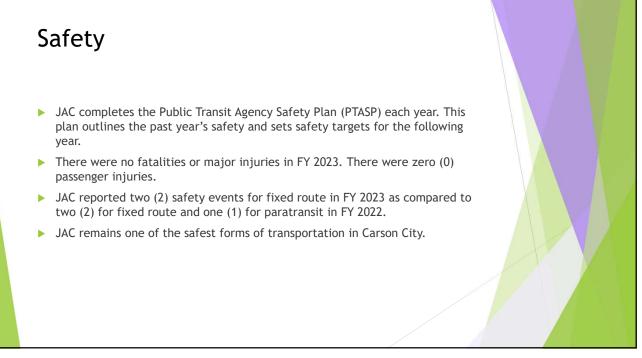
Carson City General Fund Transfers to JAC and associated percentages





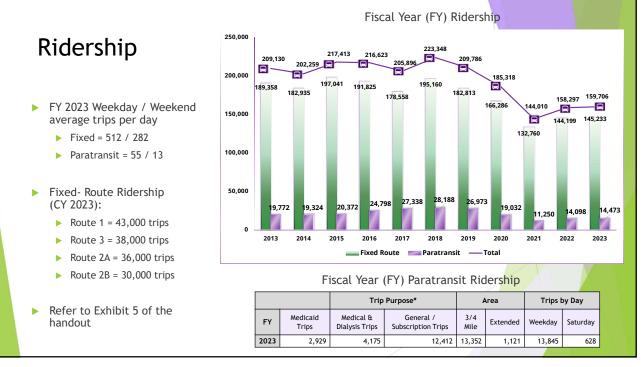
Administration

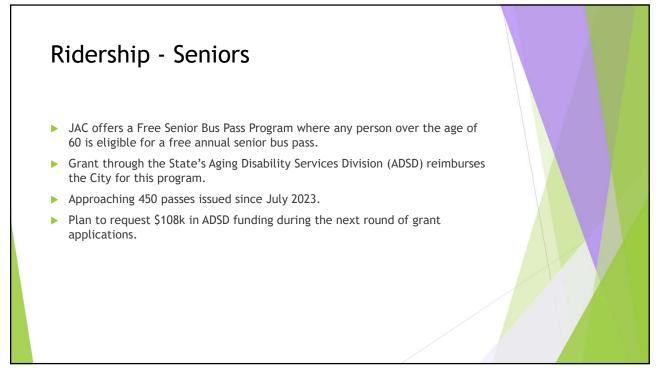
- JAC is operated by a Contracted Operator. First Transit is the operator of JAC through a contract with Carson City.
 - Contracted operator since September 2020.
 - ▶ Current contract September 1, 2023 September 30, 2026, + 2 option years.
 - First Transit Employs 22 people, 11 full-time and 6 part-time drivers, 2 managers, 1 supervisor, and 2 dispatchers.
 - Bus Driver starting wage = \$19/hour for non-CDL and \$20/hour for CDL
- The City's Transit Coordinator oversees the day-to-day operations of First Transit.
- The Transportation Manager provides program oversite and serves at the Federal Transit Administration (FTA) Accountable Executive.

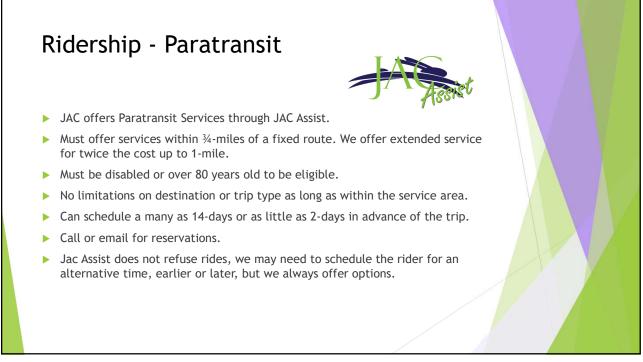












Rider Feedback

- Surveys are conducted about annually for riders and non-riders
- ▶ Refer to Exhibit 1 of the handout for detailed 2023 survey information.
- Results are consistent with surveys completed in 2021 and past years
- Take Aways:
 - ▶ 80% of fixed route responders ride more than 3 times per week.
 - ▶ 94% of riders walk to the bus stop
 - ▶ Over 50% of responders are over the age of 60.
 - > Over 90% of responders make less than \$50,000 per year.
 - People want expanded service, especially south (consistent input received in 2023, 2021, and 2017)
 - ▶ For many, JAC is essential for independence.

9

Fares

- Fares restarted in January 3, 2023
- Fare increase
- Cash Fares accepted on bus
- > Paper media. Can be purchased at:
 - ▶ JAC Admin Building
 - Library
 - Treasurer's Office
 - Sold to third parties
- Contactless Fare (Token Transit)
 - ► Fare capping
- Recently added a credit card reader at the JAC Admin Building

Fares			
Standard Adult	\$	1.50	
Reduced (Senior/Military/Youth/Disabled)	\$	0.75	
Monthly General	\$	40.00	
Monthly Reduced	\$	20.00	
4 yr and Under & Transfers		Free	
JAC Assist (up to 3/4 mile)	\$	3.00	
JAC Assist (3/4 to 1 mile)	\$	6.00	
JAC Assist Monthly	\$	60.00	
	12	() () () () () () () () () ()	

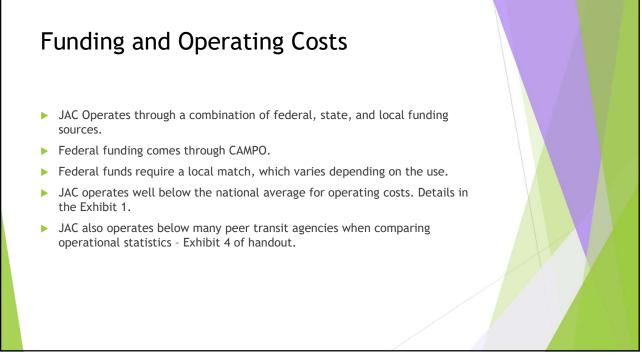
Fare Revenue

JAC Historic Fare Revenues - By Fiscal Year (FY)														
FY15		FY16		FY17		FY18		FY19	F١	(20-22*		Average		
\$ 102,267	\$	91,244	\$	96,894	\$	102,610	\$	93,391	\$	53,555	\$	97,281		

Total fares collected in FY 2023 (Jan-July) = \$76,665

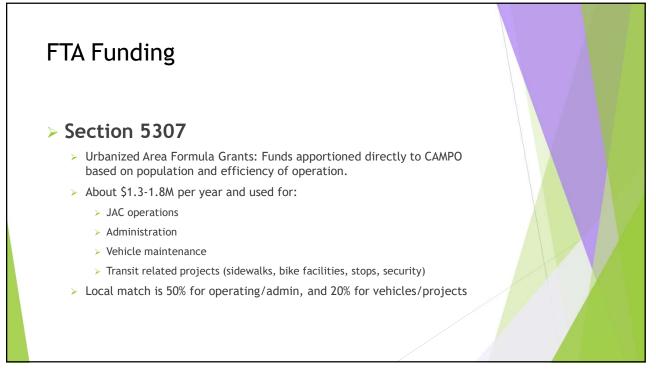
- Includes \$45,254 in passenger paid fares and \$17,765 in Medicaid paid fares
- Contactless = \$9,747 of the total paid passenger fares

*Operated fare free between March 2020 and January 2023.

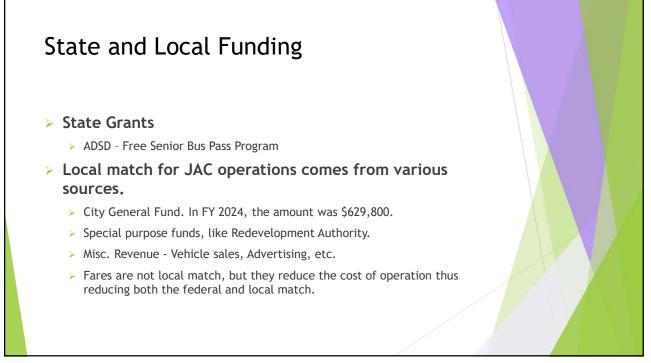


FTA Funding

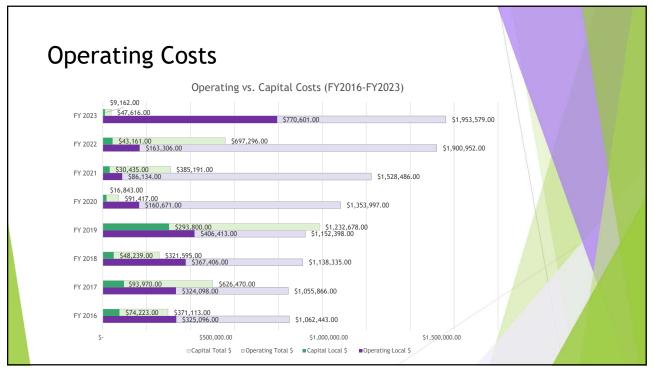
- A portion of CAMPOs FTA funding comes through NDOT, and a portion is directly apportioned to CAMPO.
- > Direct Apportionments:
 - Section 5307 Funding
- > Apportionments through NDOT :
 - Section 5303 Funding Planning Only
 - Section 5339 Funding
 - Section 5310 Funding
- > Other:
 - > Discretionary Grants and rural area formulas
 - > Funding amount based on population

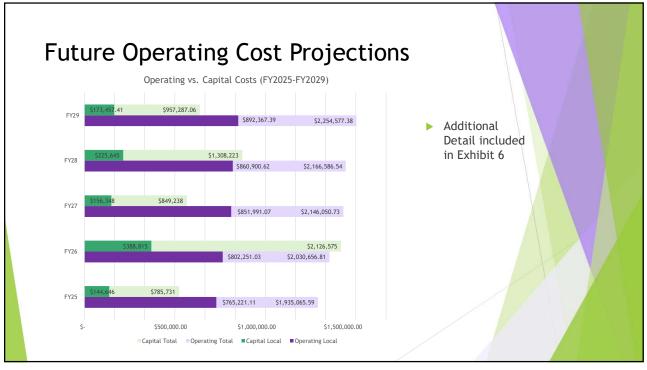


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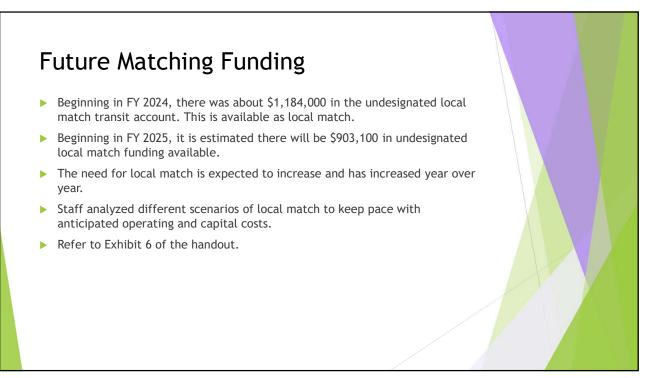


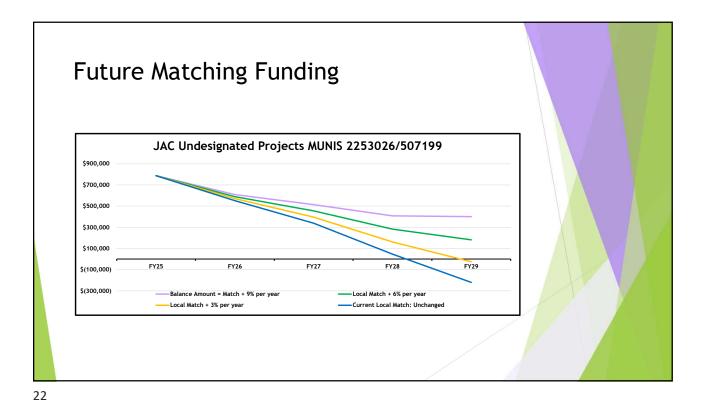
Operatir	ng Co	st Sta	atisti	CS					
	FY	2020	FY	2021	FY	2022	FY	2023	
	Fixed	Paratransit	Fixed	Paratransit	Fixed	Paratransit			
Annual Unlinked Trips	166,286	19,032	132,760	11,250	144,199	14,098	145,233	14,473	
Vehicle Revenue Hours	14,930	6,045	13,045	4,874	13,330	5,761	14,784	6,121	
Vehicle Revenue Miles	172,492	55,960	150,741	42,629	156,711	52,664	170,734	55,302	
Operating Cost per Unlinked Passenger Trip	\$7.44	\$13.20	\$8.41	\$36.61	\$10.00	\$32.54	\$9.86	\$36.02	
Operating Cost per Vehicle Revenue Mile	\$7.17	\$4.49	\$7.41	\$9.66	\$9.20	\$8.71	\$8.39	\$9.43	
Operating Cost per Vehicle Revenue Hour	\$82.89	\$41.57	\$85.60	\$84.51	\$108.19	\$79.63	\$96.88	\$85.16	
Number of Passengers per Revenue Hour	11.1	3.1	10.2	2.3	10.8	2.4	9.8	2.4	
Number of Passengers per Revenue Mile	1.0	0.3	0.9	0.3	0.9	0.3	0.9	0.3	
Number of Passengers	540	62	444	39	494	48	478	48	
per revenue day									





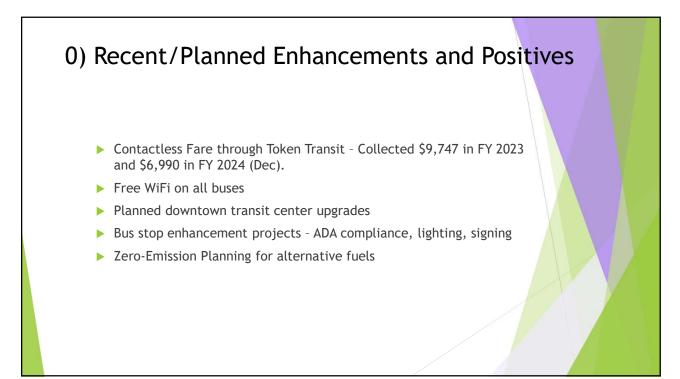
ure Fe	der	al Funding		
	ucr	atranang		1
FTA Fur	nd Type	Existing Available Apportioned Grants and Use	FTA Amount	
530)7*	FY 2021 Apportionment Ops/PM/Capital Items		
		Operating Assistance Available	\$1,304,956.00	
		(Safety & Security)	\$13,200.00	
		TOTAL	\$1,318,156.00	
530)7*	FY 2022 Apportionment Ops/PM/Capital Items		
		Operating Assistance Available	\$1,856,650.00	
		(Safety & Security)	\$18,754.00	
		TOTAL	\$1,875,404.00	
530)7*	FY 2023 Apportionment Ops/PM/Capital Items		
		Operating Assistance Available	\$1,895,639.00	
		(Safety & Security)	\$19,148.00	
		TOTAL	\$1,914,787.00	
53	07	Future FY 2024 - FY 2029 Apportionment		
		Operating Assistance Available	\$1,996,000/yr	
		TOTAL	\$11,976,844.00	
533	39*	FY 2022 & FY 2023 Bus and Bus Facilities		
		Bus and Bus Facilities	\$144,458.00	
	[Douglas County - Subrecipient	\$85,000.00	
		TOTAL	\$229,458.00	
53		Future FY 2024 - FY 2029 Bus and Bus Facilities		
		Bus and Bus Facilities	\$115,000/yr	
		TOTAL	\$690,000.00	
53		Future FY 2024 - FY 2029 Senior and Disabled		
		Senior and Disabled	\$170,000/yr	

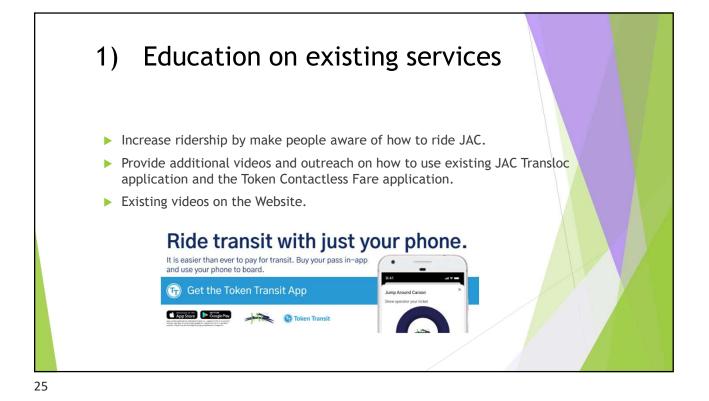


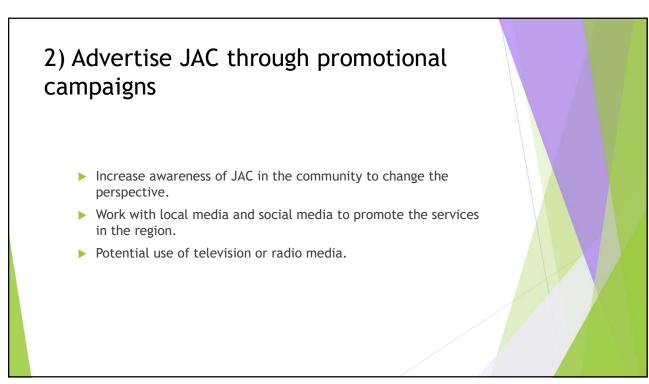


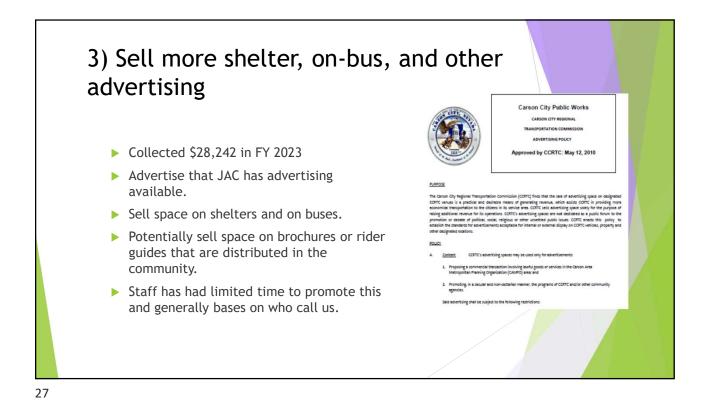
JAC Ridership and Service Enhancement & Modifications Possibilities

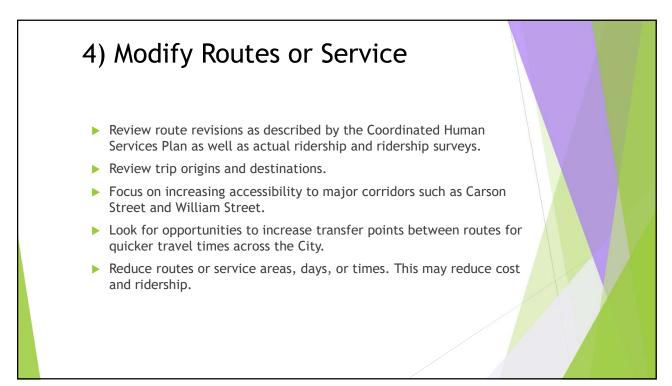
The following is a summary of some possible areas to promote, enhance, or modify the service. These are based on short- and long-range projects outlined in the Coordinated Human Services Plans as well as past discussions with other agencies and best practices conducted by other transit operators.







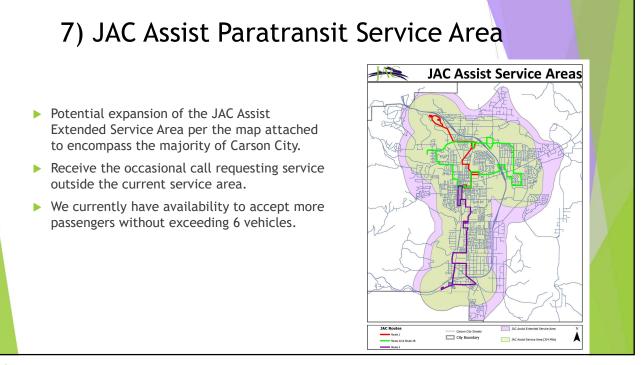




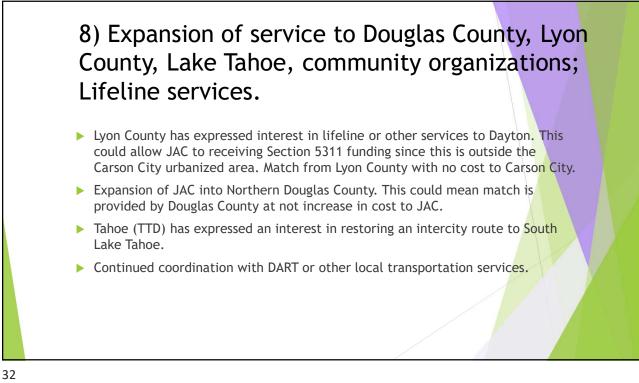
5) Reduce headways and increase service frequency

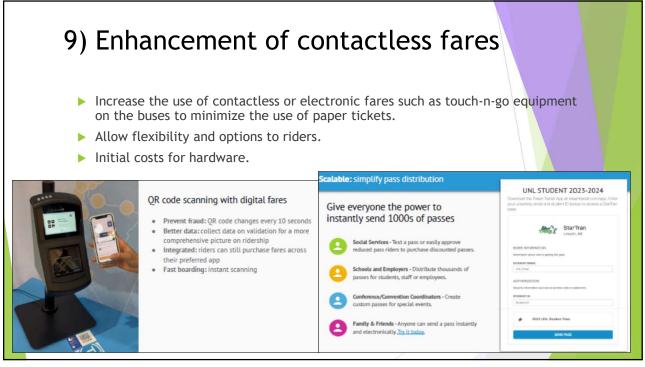
- > Provide more frequent service than one loop every 60-minutes.
- > Could be structured to peek demand periods.
- Increasing service frequencies will increase ridership as the service becomes easier to use making it quicker to travel across the City.
- ► Likely result in a ridership increase.
- Increasing the frequency of buses requires adding buses which will increase the cost.





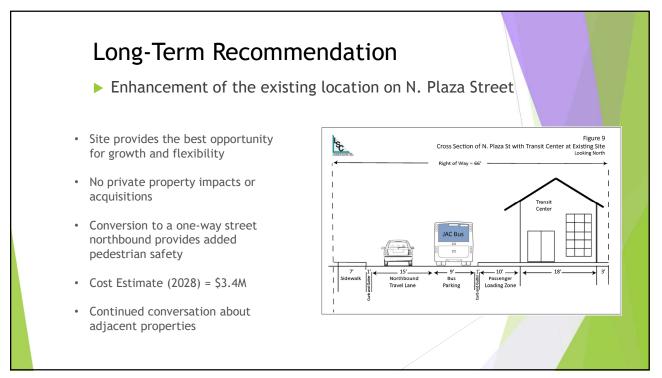


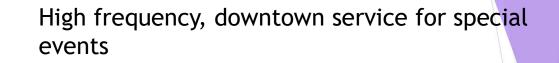






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- Develop and operate a high frequency (15-30 minutes) 'Trolly' service running between locations along Carson Street during certain events or certain hours.
- > Destinations and limits have not been determined.
- Likely a new vehicle needed.
- > Balance increase in cost with ridership return on investment



